



# INVESTMENT PERFORMANCE SUMMARY

OFFICE OF THE STATE TREASURER &  
CASH MANAGEMENT POLICY BOARD

DECEMBER 31, 2025

Jennifer Appel, CFA, Sr. Investment Director  
Kevin M. Leonard, Partner  
Jonovan Sackey, Sr. Investment Associate



# INDEX PERFORMANCE

|                                    | December 2025 | 1Q 2025 | 2Q 2025 | 3Q 2025 | 4Q 2025 | 5yr    | 10yr   | 2020   | 2021   | 2022    | 2023   | 2024   |
|------------------------------------|---------------|---------|---------|---------|---------|--------|--------|--------|--------|---------|--------|--------|
| <b>Liquidity Custom Index</b>      | 0.36%         | 1.14%   | 1.10%   | 1.10%   | 1.06%   |        |        |        |        |         |        |        |
| <b>Reserve Custom Index</b>        | 0.44%         | 2.60%   | 1.60%   | 1.52%   | 1.09%   | 0.62%  | 2.01%  | 6.58%  | -1.69% | -8.72%  | 4.74%  | 2.56%  |
| <b>Endowment Custom Index</b>      | 2.37%         | 0.06%   | 7.31%   | 5.15%   | 2.31%   | 7.13%  | 8.23%  | 13.31% | 12.04% | -15.85% | 16.27% | 11.45% |
| <b>3-Month Treasury Bill</b>       | 0.36%         | 1.10%   | 1.09%   | 1.11%   | 1.02%   | 3.31%  | 2.23%  | 0.58%  | 0.05%  | 1.50%   | 5.26%  | 5.45%  |
| <b>6-Month Treasury Bill</b>       | 0.36%         | 1.14%   | 1.10%   | 1.10%   | 1.06%   | 3.34%  | 2.30%  | 0.80%  | 0.06%  | 1.46%   | 5.27%  | 5.55%  |
| <b>BAML 1-3 Yr Govt/Credit A+</b>  | 0.32%         | 1.61%   | 1.23%   | 1.17%   | 1.13%   | 1.91%  | 2.00%  | 3.23%  | -0.49% | -3.65%  | 4.46%  | 4.28%  |
| <b>BAML 1-5 Yr Govt/Credit A+</b>  | 0.27%         | 2.00%   | 1.44%   | 1.23%   | 1.13%   | 1.49%  | 2.02%  | 4.43%  | -1.00% | -5.34%  | 4.61%  | 3.69%  |
| <b>BAML 5-10 Yr Govt/Credit A+</b> | 0.59%         | 3.40%   | 1.86%   | 1.85%   | 1.05%   | -0.50% | 2.08%  | 9.39%  | -2.64% | -12.84% | 4.85%  | 1.12%  |
| <b>BBrg Barclays US Aggregate</b>  | 1.09%         | 2.78%   | 1.21%   | 2.03%   | 1.10%   | -0.36% | 2.01%  | 7.51%  | -1.54% | -13.01% | 5.53%  | 1.25%  |
| <b>BC Municipal Bond</b>           | 2.32%         | -0.22%  | -0.12%  | 3.00%   | 1.56%   | 0.80%  | 2.34%  | 5.21%  | 1.52%  | -8.53%  | 6.40%  | 1.05%  |
| <b>BC US Corp High Yield</b>       | 0.82%         | 1.00%   | 3.53%   | 2.54%   | 1.31%   | 4.51%  | 6.53%  | 7.11%  | 5.28%  | -11.19% | 13.45% | 8.19%  |
| <b>BC Long Treasuries</b>          | 3.09%         | 4.67%   | -1.53%  | 2.49%   | -0.05%  | -7.23% | 0.02%  | 17.70% | -4.65% | -29.26% | 3.06%  | -6.41% |
| <b>BC US Long Credit</b>           | 3.15%         | 2.47%   | 1.25%   | 3.88%   | -0.00%  | -2.90% | 3.36%  | 13.32% | -1.18% | -25.29% | 10.73% | -2.01% |
| <b>MSCI World Index</b>            | 3.21%         | -1.79%  | 11.47%  | 7.27%   | 3.12%   | 12.15% | 12.17% | 15.90% | 21.82% | -18.14% | 23.79% | 18.67% |





# TOTAL FUND PERFORMANCE



PROPRIETARY & CONFIDENTIAL

# EXECUTIVE SUMMARY

- **The Total Consolidation market value is \$6.30B as of December 31<sup>st</sup>**
  - Returned 1.22% during Q4, bringing YTD returns to 6.79%
- **The Total Liquidity portfolio holds \$1.71B in assets**
  - The Liquidity portfolio returned 1.07% during Q4, bringing YTD returns to 4.69%
  - Strong absolute performance from both Liquidity managers, combining to exceed the benchmark by 1 bp; both returned 1.08% over the quarter
- **The Total Reserve portfolio has a market value of \$4.20B**
  - The portfolio returned 1.23% over the quarter, slightly outperforming the custom index
  - Lazard was a contributor to relative performance, outperforming its benchmark with a quarterly return of 1.29% vs. 1.05%
  - Chandler also showed strong relative performance, returning 1.24% and outperforming its benchmark by 19 bps



# TOTAL FUND PERFORMANCE DETAIL - NET OF FEES

|                                      | Allocation           |                | Performance (%) |             |             |             |             |             |             |              |             |               | Inception Date |
|--------------------------------------|----------------------|----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|-------------|---------------|----------------|
|                                      | Market Value (\$)    | % of Portfolio | 1 Mo (%)        | 3 Mo (%)    | 9 Mo (%)    | 1 Yr (%)    | 2 Yrs (%)   | 3 Yrs (%)   | 4 Yrs (%)   | 5 Yrs (%)    | 10 Yrs (%)  | Inception (%) |                |
| <b>Total Liquidity &amp; Reserve</b> | <b>5,910,274,917</b> | <b>100.00</b>  | <b>0.15</b>     | <b>1.20</b> | <b>4.21</b> | <b>6.71</b> | <b>4.80</b> | <b>4.99</b> | <b>3.00</b> | <b>2.13</b>  |             | <b>2.66</b>   | <b>Dec-16</b>  |
| <b>Total Liquidity</b>               | <b>1,710,492,538</b> | <b>28.94</b>   | <b>0.38</b>     | <b>1.07</b> | <b>3.38</b> | <b>4.69</b> | <b>5.01</b> | <b>5.09</b> | <b>3.76</b> | <b>2.98</b>  | <b>2.33</b> | <b>2.08</b>   | <b>Jan-05</b>  |
| FTSE 6 Month Tbill                   |                      |                | <u>0.35</u>     | <u>1.06</u> | <u>3.30</u> | <u>4.48</u> | <u>5.01</u> | <u>5.10</u> | <u>4.18</u> | <u>3.34</u>  | <u>2.30</u> | <u>1.87</u>   |                |
| Over/Under                           |                      |                | 0.03            | 0.01        | 0.07        | 0.21        | -0.01       | 0.00        | -0.42       | -0.37        | 0.03        | 0.22          |                |
| PFM Asset Management                 | 871,176,894          | 14.74          | 0.38            | 1.08        | 3.43        | 4.72        | 5.06        | 5.13        | 4.00        | 3.18         | 2.45        | 2.05          | Jun-13         |
| Wilmington Liquidity                 | 839,315,644          | 14.20          | 0.38            | 1.08        | 3.34        | 4.67        | 4.96        | 5.06        | 3.52        | 2.77         | 2.20        | 3.93          | Jan-85         |
| <b>Total Reserve</b>                 | <b>4,199,782,379</b> | <b>71.06</b>   | <b>0.06</b>     | <b>1.23</b> | <b>4.46</b> | <b>7.19</b> | <b>4.75</b> | <b>4.77</b> | <b>1.64</b> | <b>0.95</b>  | <b>2.20</b> | <b>2.30</b>   | <b>Jan-05</b>  |
| Reserve Custom Index                 |                      |                | <u>-0.09</u>    | <u>1.09</u> | <u>4.26</u> | <u>6.98</u> | <u>4.75</u> | <u>4.74</u> | <u>1.21</u> | <u>0.62</u>  | <u>2.01</u> | <u>2.37</u>   |                |
| Over/Under                           |                      |                | 0.15            | 0.14        | 0.20        | 0.21        | 0.00        | 0.02        | 0.43        | 0.33         | 0.19        | -0.07         |                |
| JPM Intermediate                     | 1,059,413,840        | 17.92          | 0.34            | 1.14        | 3.75        | 5.45        | 4.95        | 4.93        | 2.83        | 2.18         | 2.25        | 1.96          | Jun-13         |
| J.P. Morgan Custom Index             |                      |                | <u>0.32</u>     | <u>1.13</u> | <u>3.56</u> | <u>5.22</u> | <u>4.75</u> | <u>4.66</u> | <u>2.52</u> | <u>1.91</u>  | <u>2.03</u> | <u>1.77</u>   |                |
| Over/Under                           |                      |                | 0.01            | 0.02        | 0.19        | 0.23        | 0.20        | 0.27        | 0.31        | 0.28         | 0.23        | 0.18          |                |
| Blackrock Financial Mangement        | 1,067,655,605        | 18.06          | 0.25            | 1.21        | 4.10        | 6.24        | 5.00        | 4.95        | 2.24        | 1.60         |             | 2.50          | Mar-18         |
| Blackrock Custom Index               |                      |                | <u>0.20</u>     | <u>1.13</u> | <u>3.84</u> | <u>5.92</u> | <u>4.80</u> | <u>4.74</u> | <u>2.12</u> | <u>1.49</u>  |             | <u>2.38</u>   |                |
| Over/Under                           |                      |                | 0.05            | 0.09        | 0.27        | 0.33        | 0.21        | 0.22        | 0.11        | 0.11         |             | 0.13          |                |
| Chandler Asset Management            | 1,128,129,831        | 19.09          | -0.20           | 1.24        | 5.09        | 8.48        | 4.69        | 4.99        | 0.48        | -0.14        | 2.14        | 1.88          | Jun-13         |
| Chandler/Lazard Custom Index         |                      |                | <u>-0.45</u>    | <u>1.05</u> | <u>4.83</u> | <u>8.40</u> | <u>4.69</u> | <u>4.75</u> | <u>0.05</u> | <u>-0.50</u> | <u>1.96</u> | <u>1.72</u>   |                |
| Over/Under                           |                      |                | 0.25            | 0.19        | 0.26        | 0.08        | 0.00        | 0.25        | 0.43        | 0.36         | 0.19        | 0.16          |                |
| Lazard Financial Management          | 944,583,103          | 15.98          | -0.18           | 1.29        | 4.89        | 8.63        | 4.35        | 4.53        | 0.14        | -0.44        |             | 2.17          | Mar-18         |
| Chandler/Lazard Custom Index         |                      |                | <u>-0.45</u>    | <u>1.05</u> | <u>4.83</u> | <u>8.40</u> | <u>4.69</u> | <u>4.75</u> | <u>0.05</u> | <u>-0.50</u> |             | <u>2.29</u>   |                |
| Over/Under                           |                      |                | 0.27            | 0.25        | 0.06        | 0.24        | -0.34       | -0.21       | 0.09        | 0.06         |             | -0.12         |                |

Notes: Net of Fees. Results for periods longer than one year are annualized. Fiscal year end is June 30.

Performance history through 12/2015 is from BNY Mellon. NEPC Performance start date is January 2016. Fiscal Year end is June 30.

Reserve Custom Index consists of 25% ICE BofA 1-5 Yrs AAA-A US Corp & Govt TR / 25% ICE BofA 1-3 Yrs AAA-A US Corp & Govt / 50% ICE BofA US Gov/Credit 5-10 Yrs A Rated and Above, as of 4/1/2018.

Prior to this, the index comprised 75% ICE BofA 1-5 Yrs AAA-A US Corp & Govt TR / 25% ICE BofA 6 Months US T-Bills TR.

Endowment Custom Index consists of 60% MSCI World Index/40% Bloomberg US Aggregate.

BlackRock Custom Index consists of 100% ICE BofA 1-5 Yrs AAA-A US Corp & Govt TR.

J.P. Morgan Custom Index consists of 100% ICE BofA 1-3 Yrs AAA-A US Corp & Govt.





# REPORT APPENDIX



# TOTAL FUND PERFORMANCE DETAIL - NET OF FEES

|                                      | Allocation           |                | Performance (%) |             |              |              |              |              |             |              |             |               | Inception Date |
|--------------------------------------|----------------------|----------------|-----------------|-------------|--------------|--------------|--------------|--------------|-------------|--------------|-------------|---------------|----------------|
|                                      | Market Value (\$)    | % of Portfolio | 1 Mo (%)        | 3 Mo (%)    | 9 Mo (%)     | 1 Yr (%)     | 2 Yrs (%)    | 3 Yrs (%)    | 4 Yrs (%)   | 5 Yrs (%)    | 10 Yrs (%)  | Inception (%) |                |
| <b>Delaware Total Consolidation</b>  | <b>6,301,986,152</b> | <b>100.00</b>  | <b>0.17</b>     | <b>1.22</b> | <b>4.42</b>  | <b>6.79</b>  | <b>5.00</b>  | <b>5.18</b>  | <b>3.19</b> | <b>2.37</b>  | <b>2.68</b> | <b>2.33</b>   | <b>Jan-05</b>  |
| <b>Total Liquidity &amp; Reserve</b> | <b>5,910,274,917</b> | <b>93.78</b>   | <b>0.15</b>     | <b>1.20</b> | <b>4.21</b>  | <b>6.71</b>  | <b>4.80</b>  | <b>4.99</b>  | <b>3.00</b> | <b>2.13</b>  |             | <b>2.66</b>   | <b>Dec-16</b>  |
| <b>Total Liquidity</b>               | <b>1,710,492,538</b> | <b>27.14</b>   | <b>0.38</b>     | <b>1.07</b> | <b>3.38</b>  | <b>4.69</b>  | <b>5.01</b>  | <b>5.09</b>  | <b>3.76</b> | <b>2.98</b>  | <b>2.33</b> | <b>2.08</b>   | <b>Jan-05</b>  |
| <i>FTSE 6 Month Tbill</i>            |                      |                | <u>0.35</u>     | <u>1.06</u> | <u>3.30</u>  | <u>4.48</u>  | <u>5.01</u>  | <u>5.10</u>  | <u>4.18</u> | <u>3.34</u>  | <u>2.30</u> | <u>1.87</u>   |                |
| Over/Under                           |                      |                | 0.03            | 0.01        | 0.07         | 0.21         | -0.01        | 0.00         | -0.42       | -0.37        | 0.03        | 0.22          |                |
| PFM Asset Management                 | 871,176,894          | 13.82          | 0.38            | 1.08        | 3.43         | 4.72         | 5.06         | 5.13         | 4.00        | 3.18         | 2.45        | 2.05          | Jun-13         |
| Wilmington Liquidity                 | 839,315,644          | 13.32          | 0.38            | 1.08        | 3.34         | 4.67         | 4.96         | 5.06         | 3.52        | 2.77         | 2.20        | 3.93          | Jan-85         |
| <b>Total Reserve</b>                 | <b>4,199,782,379</b> | <b>66.64</b>   | <b>0.06</b>     | <b>1.23</b> | <b>4.46</b>  | <b>7.19</b>  | <b>4.75</b>  | <b>4.77</b>  | <b>1.64</b> | <b>0.95</b>  | <b>2.20</b> | <b>2.30</b>   | <b>Jan-05</b>  |
| <i>Reserve Custom Index</i>          |                      |                | <u>-0.09</u>    | <u>1.09</u> | <u>4.26</u>  | <u>6.98</u>  | <u>4.75</u>  | <u>4.74</u>  | <u>1.21</u> | <u>0.62</u>  | <u>2.01</u> | <u>2.37</u>   |                |
| Over/Under                           |                      |                | 0.15            | 0.14        | 0.20         | 0.21         | 0.00         | 0.02         | 0.43        | 0.33         | 0.19        | -0.07         |                |
| JPM Intermediate                     | 1,059,413,840        | 16.81          | 0.34            | 1.14        | 3.75         | 5.45         | 4.95         | 4.93         | 2.83        | 2.18         | 2.25        | 1.96          | Jun-13         |
| <i>J.P. Morgan Custom Index</i>      |                      |                | <u>0.32</u>     | <u>1.13</u> | <u>3.56</u>  | <u>5.22</u>  | <u>4.75</u>  | <u>4.66</u>  | <u>2.52</u> | <u>1.91</u>  | <u>2.03</u> | <u>1.77</u>   |                |
| Over/Under                           |                      |                | 0.01            | 0.02        | 0.19         | 0.23         | 0.20         | 0.27         | 0.31        | 0.28         | 0.23        | 0.18          |                |
| Blackrock Financial Mangement        | 1,067,655,605        | 16.94          | 0.25            | 1.21        | 4.10         | 6.24         | 5.00         | 4.95         | 2.24        | 1.60         |             | 2.50          | Mar-18         |
| <i>Blackrock Custom Index</i>        |                      |                | <u>0.20</u>     | <u>1.13</u> | <u>3.84</u>  | <u>5.92</u>  | <u>4.80</u>  | <u>4.74</u>  | <u>2.12</u> | <u>1.49</u>  |             | <u>2.38</u>   |                |
| Over/Under                           |                      |                | 0.05            | 0.09        | 0.27         | 0.33         | 0.21         | 0.22         | 0.11        | 0.11         |             | 0.13          |                |
| Chandler Asset Management            | 1,128,129,831        | 17.90          | -0.20           | 1.24        | 5.09         | 8.48         | 4.69         | 4.99         | 0.48        | -0.14        | 2.14        | 1.88          | Jun-13         |
| <i>Chandler/Lazard Custom Index</i>  |                      |                | <u>-0.45</u>    | <u>1.05</u> | <u>4.83</u>  | <u>8.40</u>  | <u>4.69</u>  | <u>4.75</u>  | <u>0.05</u> | <u>-0.50</u> | <u>1.96</u> | <u>1.72</u>   |                |
| Over/Under                           |                      |                | 0.25            | 0.19        | 0.26         | 0.08         | 0.00         | 0.25         | 0.43        | 0.36         | 0.19        | 0.16          |                |
| Lazard Financial Management          | 944,583,103          | 14.99          | -0.18           | 1.29        | 4.89         | 8.63         | 4.35         | 4.53         | 0.14        | -0.44        |             | 2.17          | Mar-18         |
| <i>Chandler/Lazard Custom Index</i>  |                      |                | <u>-0.45</u>    | <u>1.05</u> | <u>4.83</u>  | <u>8.40</u>  | <u>4.69</u>  | <u>4.75</u>  | <u>0.05</u> | <u>-0.50</u> |             | <u>2.29</u>   |                |
| Over/Under                           |                      |                | 0.27            | 0.25        | 0.06         | 0.24         | -0.34        | -0.21        | 0.09        | 0.06         |             | -0.12         |                |
| <b>Total Endowment</b>               | <b>153,989,251</b>   | <b>2.44</b>    | <b>0.57</b>     | <b>2.45</b> | <b>15.76</b> | <b>16.45</b> | <b>13.66</b> | <b>14.57</b> | <b>5.81</b> | <b>6.96</b>  | <b>7.73</b> |               | <b>Dec-10</b>  |
| <i>Endowment Custom Index</i>        |                      |                | <u>0.43</u>     | <u>2.31</u> | <u>15.45</u> | <u>15.51</u> | <u>13.46</u> | <u>14.39</u> | <u>5.94</u> | <u>7.13</u>  | <u>8.23</u> | <u>7.74</u>   |                |
| Over/Under                           |                      |                | 0.14            | 0.14        | 0.32         | 0.93         | 0.20         | 0.18         | -0.13       | -0.17        | -0.50       |               |                |
| SEI Balanced Strategy                | 79,477,922           | 1.26           | 0.61            | 2.44        | 15.73        | 16.55        | 14.02        | 14.96        | 5.96        | 7.09         | 8.83        | 8.07          | Aug-15         |
| Vanguard Funds                       | 74,511,329           | 1.18           | 0.52            | 2.47        | 15.79        | 16.34        | 13.29        | 14.16        | 5.65        | 6.82         |             | 7.83          | Sep-20         |

# TOTAL FUND PERFORMANCE DETAIL - NET OF FEES

|                            | Allocation         |                | Performance (%) |             |             |             |             |             |             |           |            |               |                |
|----------------------------|--------------------|----------------|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------|------------|---------------|----------------|
|                            | Market Value (\$)  | % of Portfolio | 1 Mo (%)        | 3 Mo (%)    | 9 Mo (%)    | 1 Yr (%)    | 2 Yrs (%)   | 3 Yrs (%)   | 4 Yrs (%)   | 5 Yrs (%) | 10 Yrs (%) | Inception (%) | Inception Date |
| <b>ARPA</b>                | <b>237,721,984</b> | <b>3.77</b>    | <b>0.33</b>     | <b>1.02</b> | <b>3.28</b> | <b>4.42</b> | <b>4.89</b> | <b>5.00</b> | <b>3.76</b> |           |            | <b>3.18</b>   | <b>May-21</b>  |
| <i>FTSE 1 Month T-Bill</i> |                    |                | <u>0.34</u>     | <u>1.02</u> | <u>3.24</u> | <u>4.35</u> | <u>4.86</u> | <u>4.95</u> | <u>4.07</u> |           |            | <u>3.49</u>   |                |
| Over/Under                 |                    |                | -0.01           | 0.00        | 0.04        | 0.07        | 0.03        | 0.05        | -0.31       |           |            | -0.31         |                |
| <b>PFM ARPA</b>            | <b>122,188,418</b> | <b>1.94</b>    | <b>0.36</b>     | <b>1.03</b> | <b>3.30</b> | <b>4.53</b> | <b>4.95</b> | <b>5.08</b> | <b>3.95</b> |           |            | <b>3.35</b>   | <b>May-21</b>  |
| <i>FTSE 1 Month T-Bill</i> |                    |                | <u>0.34</u>     | <u>1.02</u> | <u>3.24</u> | <u>4.35</u> | <u>4.86</u> | <u>4.95</u> | <u>4.07</u> |           |            | <u>3.49</u>   |                |
| Over/Under                 |                    |                | 0.02            | 0.01        | 0.06        | 0.18        | 0.09        | 0.13        | -0.13       |           |            | -0.14         |                |
| <b>Wilmington ARPA</b>     | <b>115,533,567</b> | <b>1.83</b>    | <b>0.30</b>     | <b>1.01</b> | <b>3.26</b> | <b>4.31</b> | <b>4.83</b> | <b>4.92</b> | <b>3.58</b> |           |            | <b>3.00</b>   | <b>May-21</b>  |
| <i>FTSE 1 Month T-Bill</i> |                    |                | <u>0.34</u>     | <u>1.02</u> | <u>3.24</u> | <u>4.35</u> | <u>4.86</u> | <u>4.95</u> | <u>4.07</u> |           |            | <u>3.49</u>   |                |
| Over/Under                 |                    |                | -0.04           | -0.01       | 0.02        | -0.04       | -0.03       | -0.03       | -0.49       |           |            | -0.48         |                |

Notes: Net of Fees. Results for periods longer than one year are annualized. Fiscal year end is June 30.

Performance history through 12/2015 is from BNY Mellon. NEPC Performance start date is January 2016. Fiscal Year end is June 30. Reserve Custom Index consists of 25% ICE BofA 1-5 Yrs AAA-A US Corp & Govt TR / 25% ICE BofA 1-3 Yrs AAA-A US Corp & Govt / 50% ICE BofA US Gov/Credit 5-10 Yrs A Rated and Above, as of 4/1/2018.

Prior to this, the index comprised 75% ICE BofA 1-5 Yrs AAA-A US Corp & Govt TR / 25% ICE BofA 6 Months US T-Bills TR.

Endowment Custom Index consists of 60% MSCI World Index/40% Bloomberg US Aggregate.

BlackRock Custom Index consists of 100% ICE BofA 1-5 Yrs AAA-A US Corp & Govt TR.

J.P. Morgan Custom Index consists of 100% ICE BofA 1-3 Yrs AAA-A US Corp & Govt.

Chandler/Lazard Custom Index consists of ICE BofA US Gov/Credit 5-10 Yrs A Rated and Above.

The CARES portfolio has been liquidated.

# FISCAL YEAR TO DATE

|   | Change in Market Value<br>Fiscal Year-to-Date<br>Through December 31, 2025 |                       |                           |                       |                       |                        |                      |                             |                         |  |
|---|--|-----------------------|---------------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------------|-------------------------|--|
|   | Beginning Market Value   | Contributions         | Withdrawals               | Fees                  | Income                | Unrealized Gain (Loss) | Realized Gain (Loss) | Amortization /<br>Accretion | Ending Market Value     |  |
| <b>Liquidity Managers</b>                     |  |                       |                           |                       |                       |                        |                      |                             |                         |  |
| PFM Asset Management                          | \$ 850,034,581   | \$ 425,000,000        | \$ (420,000,000)          | \$ (250,544)          | \$ 13,107,828         | \$ 322,473             | \$ 520,684           | \$ 2,441,873                | \$ 871,176,894          |  |
| Wilmington Liquidity                          | \$ 819,188,132   | \$ 425,000,000        | \$ (420,000,000)          | \$ (236,943)          | \$ 11,022,421         | \$ 361,664             | \$ 202,406           | \$ 3,777,963                | \$ 839,315,644          |  |
| <b>Total Liquidity Managers</b>               | <b>\$ 1,669,222,713</b>  | <b>\$ 850,000,000</b> | <b>\$ (840,000,000)</b>   | <b>\$ (487,487)</b>   | <b>\$ 24,130,249</b>  | <b>\$ 684,137</b>      | <b>\$ 723,090</b>    | <b>\$ 6,219,836</b>         | <b>\$ 1,710,492,538</b> |  |
| <b>Reserve Managers</b>                       |  |                       |                           |                       |                       |                        |                      |                             |                         |  |
| BlackRock Financial Management                | \$ 1,134,515,413   | \$ 30,000,000         | \$ (125,000,000)          | \$ (324,811)          | \$ 18,836,694         | \$ 1,960,059           | \$ 2,716,962         | \$ 4,951,268                | \$ 1,067,655,605        |  |
| Chandler Asset Management                     | \$ 1,216,239,163   | \$ -                  | \$ (125,000,000)          | \$ (339,807)          | \$ 23,765,544         | \$ 14,592,787          | \$ (2,378,366)       | \$ 1,250,510                | \$ 1,128,129,831        |  |
| JPM Intermediate                              | \$ 1,128,200,013   | \$ 30,000,000         | \$ (125,000,000)          | \$ (338,844)          | \$ 23,203,363         | \$ 91,703              | \$ 2,504,934         | \$ 752,671                  | \$ 1,059,413,840        |  |
| Lazard Asset Management                       | \$ 1,038,500,386   | \$ -                  | \$ (125,000,000)          | \$ (422,178)          | \$ 19,557,189         | \$ 8,708,589           | \$ 2,024,500         | \$ 1,214,627                | \$ 944,583,103          |  |
| <b>Total Reserve Managers</b>                 | <b>\$ 4,517,454,975</b>  | <b>\$ 60,000,000</b>  | <b>\$ (500,000,000)</b>   | <b>\$ (1,425,640)</b> | <b>\$ 85,362,791</b>  | <b>\$ 25,353,137</b>   | <b>\$ 4,868,030</b>  | <b>\$ 8,169,076</b>         | <b>\$ 4,199,782,379</b> |  |
| <b>Total Liquidity &amp; Reserve Managers</b> | <b>\$ 6,186,677,688</b>  | <b>\$ 910,000,000</b> | <b>\$ (1,340,000,000)</b> | <b>\$ (1,913,128)</b> | <b>\$ 109,493,040</b> | <b>\$ 26,037,275</b>   | <b>\$ 5,591,120</b>  | <b>\$ 14,388,912</b>        | <b>\$ 5,910,274,917</b> |  |
| <b>Land &amp; Water Endowment</b>             |  |                       |                           |                       |                       |                        |                      |                             |                         |  |
| SEI Funds                                     | \$ 74,217,571  | \$ 121,000            | \$ (551,167)              | \$ (123,519)          | \$ 1,865,506          | \$ (801,781)           | \$ 4,750,313         | \$ -                        | \$ 79,477,922           |  |
| Vanguard                                      | \$ 69,465,693  | \$ 121,000            | \$ (543,692)              | \$ -                  | \$ 1,046,661          | \$ 4,187,023           | \$ 262,357           | \$ -                        | \$ 74,511,329           |  |
| <b>Total Land &amp; Water Endowment</b>       | <b>\$ 143,683,264</b>  | <b>\$ 1,578,859</b>   | <b>\$ (2,431,718)</b>     | <b>\$ (123,519)</b>   | <b>\$ 2,912,167</b>   | <b>\$ 3,385,241</b>    | <b>\$ 5,012,670</b>  | <b>\$ -</b>                 | <b>\$ 153,989,251</b>   |  |
| <b>ARPA</b>                                   |  |                       |                           |                       |                       |                        |                      |                             |                         |  |
| PFM ARPA                                      | \$ 147,878,638   | \$ 3,735              | \$ (28,571,024)           | \$ (44,004)           | \$ 2,534,625          | \$ (35,337)            | \$ 37,719            | \$ 384,066                  | \$ 122,188,418          |  |
| Wilmington ARPA                               | \$ 141,535,920   | \$ 3,735              | \$ (28,571,024)           | \$ (47,542)           | \$ 699,149            | \$ (6,419)             | \$ 37,150            | \$ 1,882,599                | \$ 115,533,567          |  |
| <b>Total ARPA</b>                             | <b>\$ 289,414,558</b>  | <b>\$ 7,471</b>       | <b>\$ (57,142,049)</b>    | <b>\$ (91,547)</b>    | <b>\$ 3,233,775</b>   | <b>\$ (41,756)</b>     | <b>\$ 74,869</b>     | <b>\$ 2,266,664</b>         | <b>\$ 237,721,984</b>   |  |
| <b>Total</b>                                  | <b>\$ 6,619,775,509</b>  | <b>\$ 911,586,330</b> | <b>\$ (1,399,573,767)</b> | <b>\$ (2,128,194)</b> | <b>\$ 115,638,982</b> | <b>\$ 29,380,760</b>   | <b>\$ 10,678,658</b> | <b>\$ 16,655,576</b>        | <b>\$ 6,301,986,152</b> |  |

Footnotes:

As of June 2023, the target allocation between Liquidity and Reserve Portfolios was adjusted to 25%/75%. The previous target allocation was 50%/50%.

Values provided by Northern Trust and are reconciled to the audited custodian reports.

Income is a product of income received during the month plus accrued income.

Numbers may not add due to rounding.



# 2025 CAPITAL MARKETS OVERVIEW

**The U.S. economy remained steady in the face of heightened policy uncertainty** as AI-related spending and a resilient consumer supported economic growth

**Labor market dynamics and tariff-related inflation uncertainties delayed rate cuts relative to expectations** forcing investors to recalibrate pricing for monetary policy

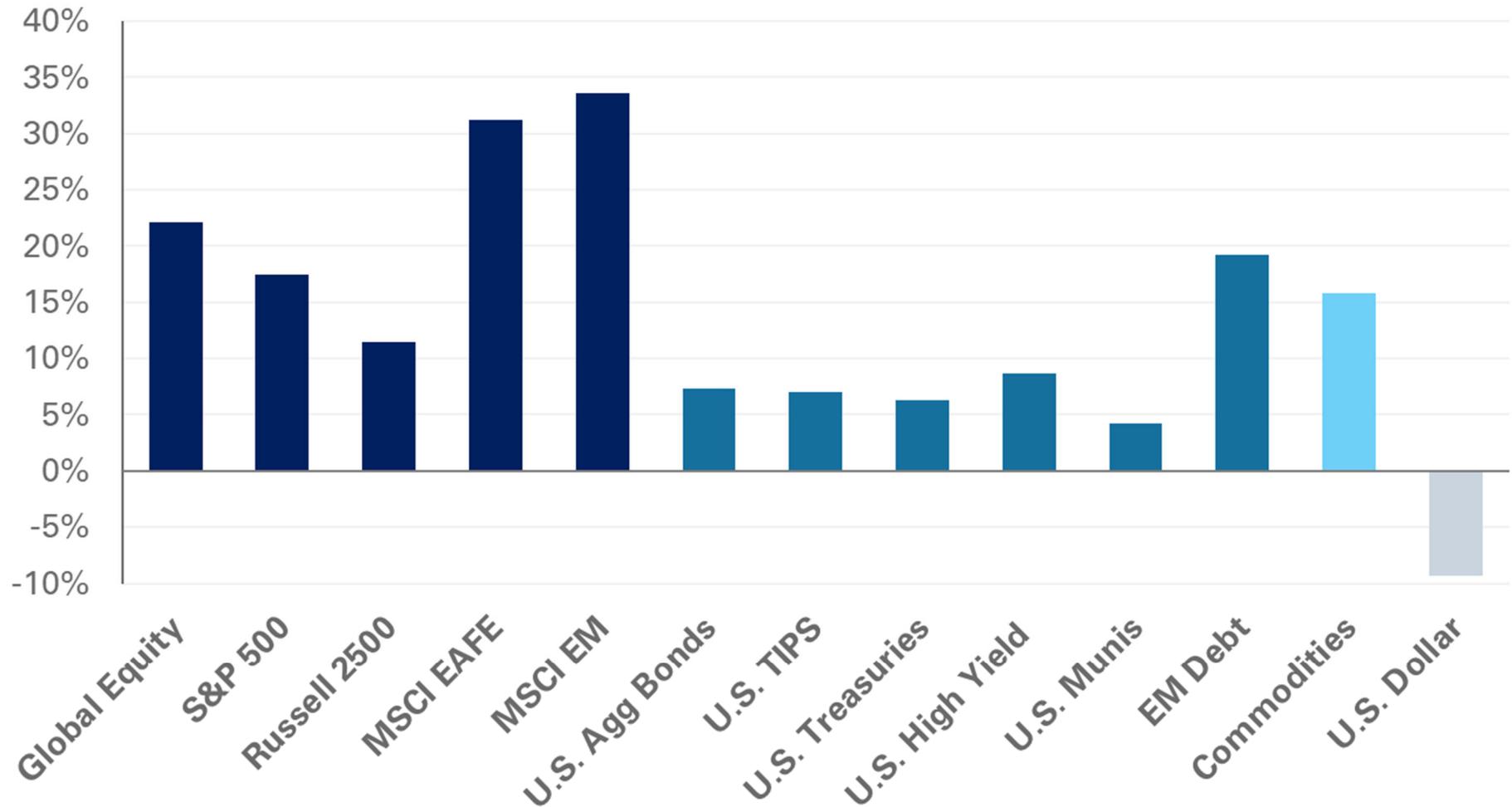
**Despite weak sentiment, risk asset returns were robust** with the mega-cap names in the U.S. able to deliver on lofty revenue and earnings growth expectations

**Non-U.S. equity markets outperformed** as investor flows shifted overseas while U.S. Dollar weakness supported returns

**2025 was a favorable environment for real assets** amid resilient global economic growth and heightened geopolitical uncertainty that supported prices

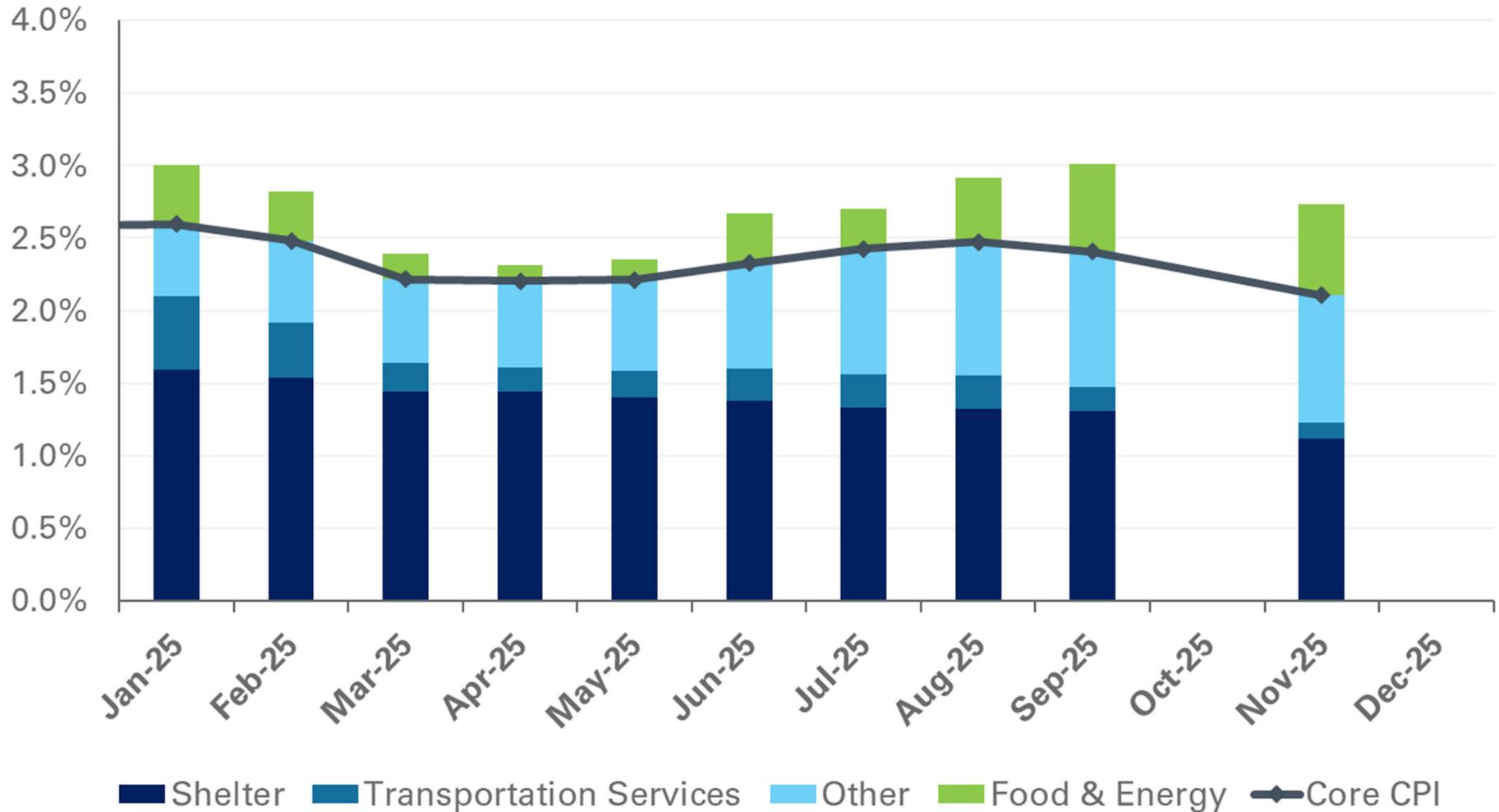
# 2025: A GOOD YEAR FOR CAPITAL MARKETS

## 2025 ANNUAL TOTAL RETURNS



# BROAD INFLATION TRENDING NEAR ~3%

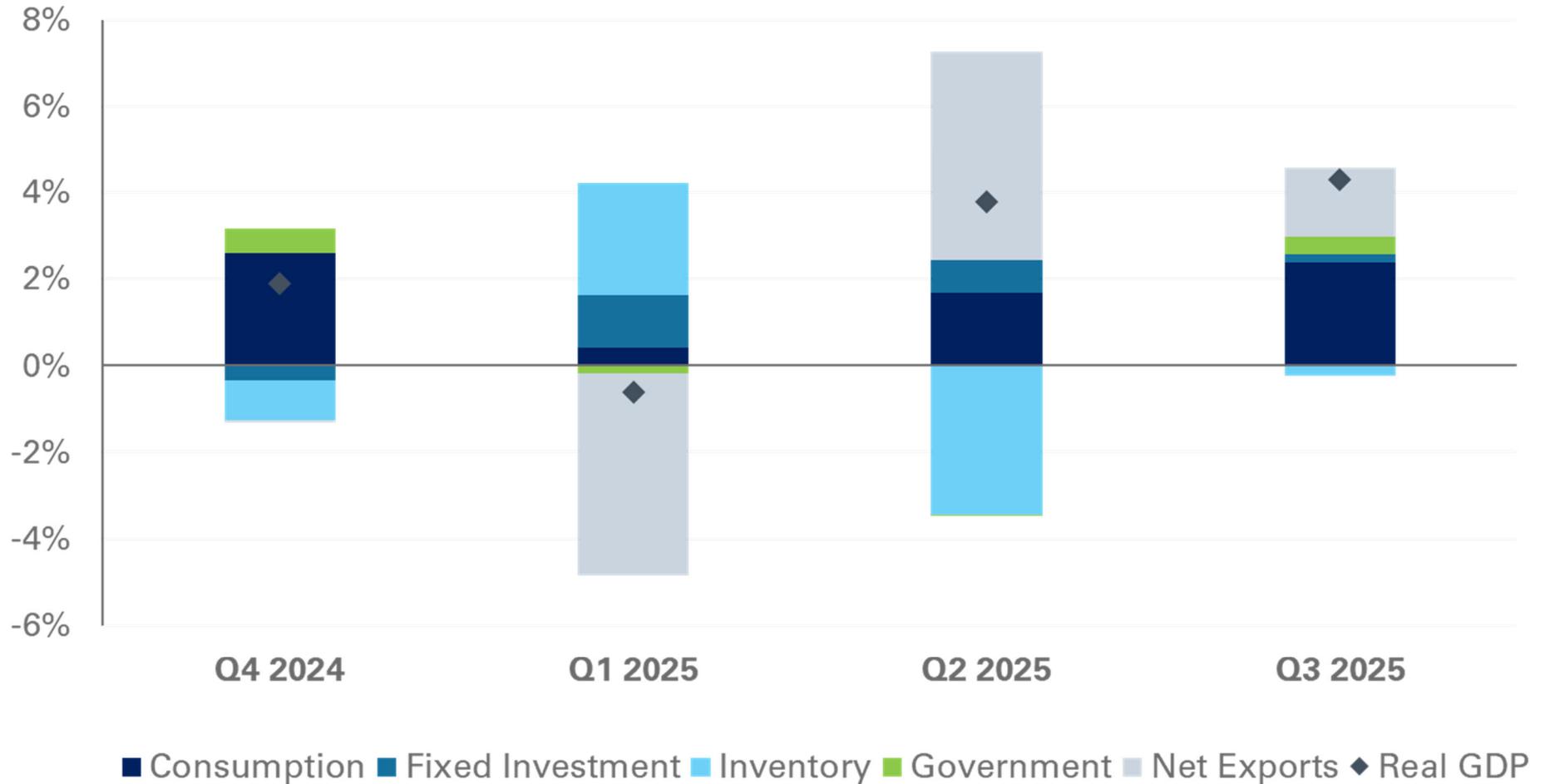
ANNUAL CHANGE IN U.S. CPI-U



Sources: Bureau of Labor Statistics, FactSet, NEPC

# THE U.S. ECONOMY WAS STRONGER THAN EXPECTED

## CONTRIBUTION TO QUARTERLY U.S. REAL GDP



Note: Q3 Real GDP figure reflects AtlantaFed GDPNow estimate as of November 26, 2025

Sources: U.S. Bureau of Economic Analysis, AtlantaFed, FactSet



# AI SPENDING WAS A TAILWIND FOR THE ECONOMY

## AI-RELATED SPENDING AS % OF TOTAL U.S. NONRESIDENTIAL CONSTRUCTION SPENDING



Note: AI-related spending includes data centers, power (including oil & gas), computer, electronic & electrical manufacturing, and communication.  
Sources: U.S. Census Bureau, FactSet



# A TALE OF TARIFFS: S&P 500 DAILY INDEX PRICE

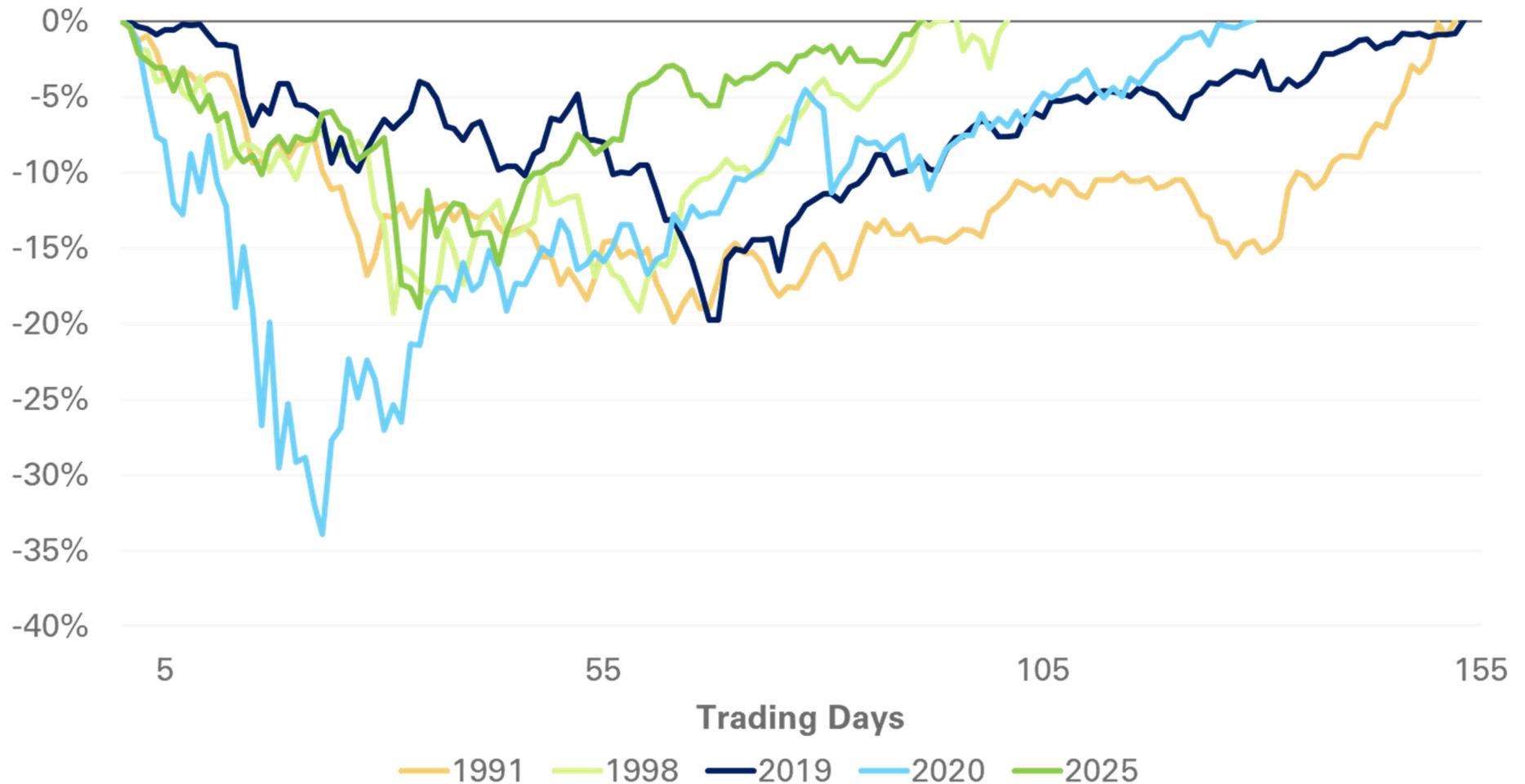
## S&P 500 2025 INDEX PRICE PATH



Sources: S&P, FactSet

# STOCKS RESET QUICKLY FROM APRIL CORRECTION

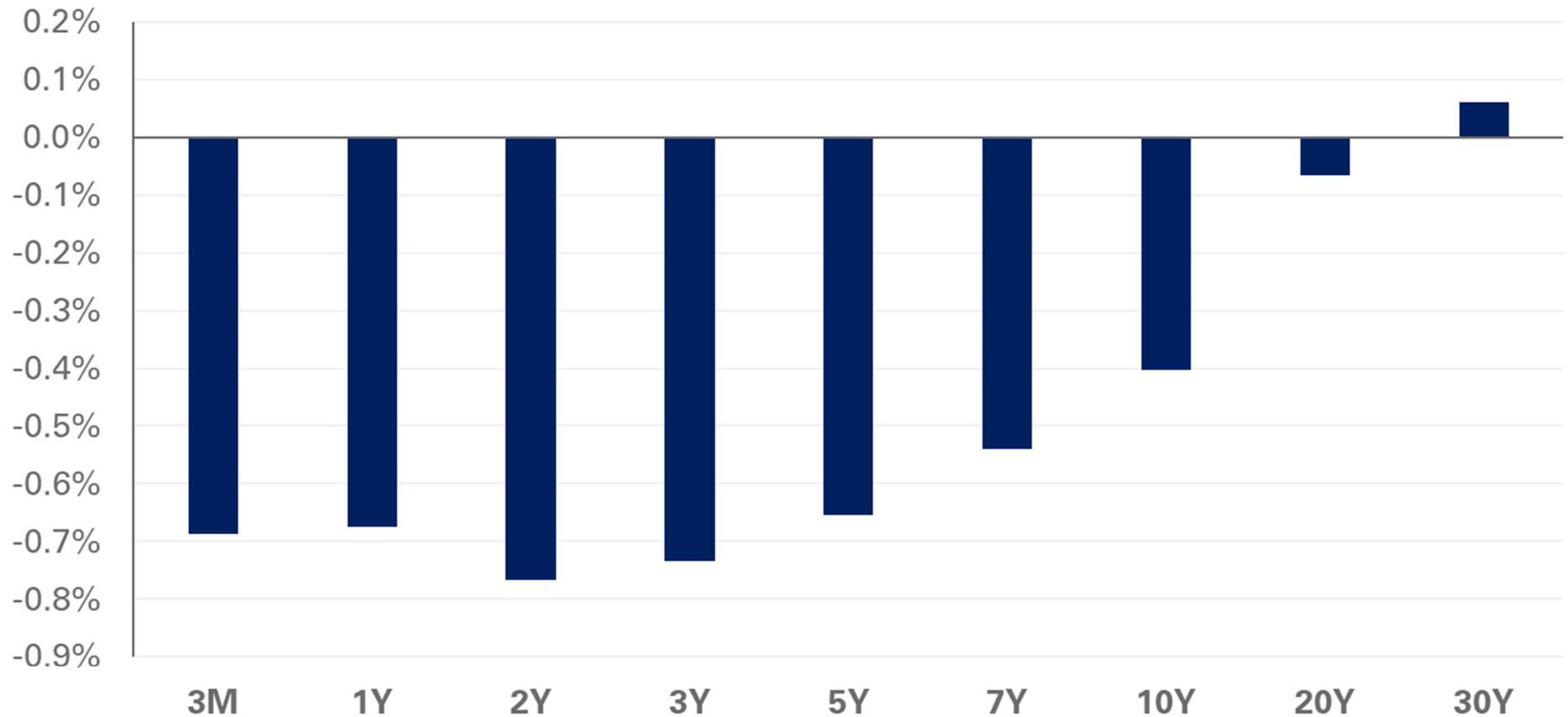
S&P 500 RECOVERIES TO RECORDS AFTER A DECLINE OF 15%+



Sources: S&P, FactSet, NEPC

# NOMINAL U.S. YIELDS FELL ACROSS THE CURVE

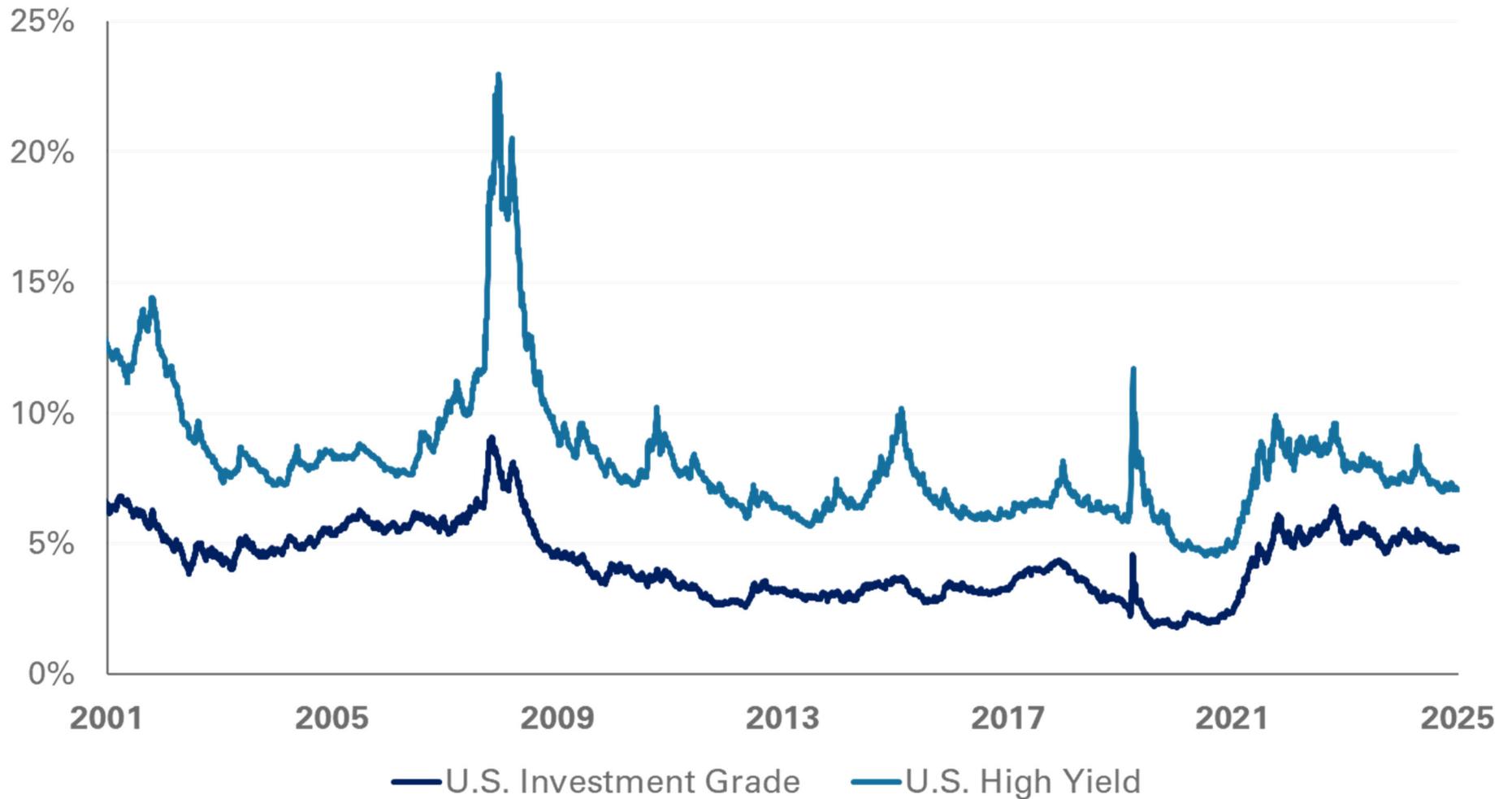
2025 ANNUAL CHANGE IN THE U.S. TREASURY YIELD CURVE



Source: FactSet

# CREDIT SPREADS WERE UNBOTHERED

## U.S. CORPORATE INVESTMENT GRADE AND HIGH YIELD SPREADS



Sources: Bloomberg, FactSet

# DISCLAIMERS & DISCLOSURES

Past performance is no guarantee of future results.

Returns for pooled funds, e.g. mutual funds and collective investment trusts, are collected from third parties; they are not generally calculated by NEPC. Returns for separate accounts, with some exceptions, are calculated by NEPC. Returns are reported net of manager fees unless otherwise noted.

A “since inception” return, if reported, begins with the first full month after funding, although actual inception dates (e.g. the middle of a month) and the timing of cash flows are taken into account in Composite return calculations.

NEPC’s preferred data source is the plan’s custodian bank or record-keeper. If data cannot be obtained from one of the preferred data sources, data provided by investment managers may be used. Information on market indices and security characteristics is received from additional providers. While NEPC has exercised reasonable professional care in preparing this report, we cannot guarantee the accuracy of all source information contained within. In addition, some index returns displayed in this report or used in calculation of a policy index, allocation index or other custom benchmark may be preliminary and subject to change.

All investments carry some level of risk. Diversification and other asset allocation techniques are not guaranteed to ensure profit or protect against losses.

The opinions presented herein represent the good faith views of NEPC as of the date of this presentation and are subject to change at any time. Neither fund performance nor universe rankings contained in this report should be considered a recommendation by NEPC.

This report may contain confidential or proprietary information and may not be copied or redistributed to any party not legally entitled to receive it.

Source of private fund performance benchmark data: Cambridge Associates, via Refinitiv